

# WHY A WEALTH ENTERPRISE? CLARITY. INSIGHT. CONTROL. SUCCESS.

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#### WHY WF?

WE stands for wealth enterprise - helping financially successful families rethink the way they view and manage their wealth. WE comes from our team working together with YOU.

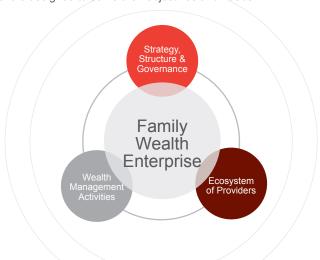
#### WHAT IS A WEALTH ENTERPRISE?

Families who successfully sustain their wealth across multiple generations - that is, enjoy, grow and ensure it benefits family members - manage the family wealth as they would a business enterprise - a wealth enterprise.

On average, the professionals at our firm have 20+ years of experience working with financially successful families. These successful families beat the challenging odds of multi-generational wealth transfer by managing their family's wealth as a professional endeavor, tapping into the same processes and best practices used to create the wealth in the first place. Families that successfully manage and sustain their wealth employ the best practices of a wealth enterprise, ensuring the "business of the family" is functional, well managed and designed to bridge the generations.

# THE THREE PRIMARY COMPONENTS OF A FAMILY'S WEALTH ENTERPRISE

There are three primary components of a family's wealth enterprise: (1) Strategy, Structure & Governance; (2) Wealth Management; and (3) an Ecosystem of Providers. These components must be designed and managed to function together, with an awareness of how a decision about one component will impact the other components. The family is the center of the wealth enterprise, and each component is designed to serve their objectives and needs.



## STRATEGY, STRUCTURE & GOVERANCE

As with any other enterprise, the most critical component of a family's wealth enterprise is Strategy, Structure & Governance. Critical activities within this component include:

// Conceptualizing the wealth of the family as a "business," beginning with an extensive mapping of all the components: members, assets, liabilities and legal structures. As with any business, a wealth enterprise should have a robust set of financial statements.

// Establishing a mission and strategy statement for the enterprise. For example, what is the family looking to accomplish both in the near term and also longer term? What are the qualitative and quantitative objectives the family would like to prioritize? What does the family see as the purpose of their wealth? Creating a mission and strategy statement to act as a base line for all decision making ensures everyone – both family members and service providers – are working in tandem to fulfill the enterprise's ultimate objectives.

// Clearly defining a decision-making framework and roles for family members to ensure clear accountability in the enterprise. For example, who will lead the enterprise? What other roles are involved in the enterprise? What roles will non-family members occupy? The goal of this exercise is to define all key stakeholders and their roles in managing the enterprise along with their authority to ensure transparency and clarity around both.

// Creating a framework for family decision-making. For example, will the family have a family board of directors? If so, how often will they meet? How many members should be included? ie: Who will oversee the decision making processes and procedures?

// Planning and preparing for leadership succession, including succession planning, education and empowerment for family members.

#### WEALTH MANAGEMENT

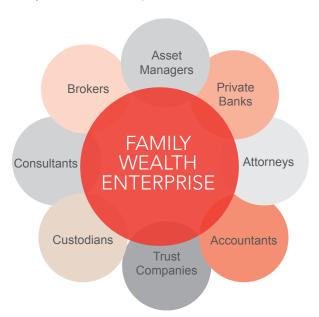
The second component of a wealth enterprise is Wealth Management. There are a myriad of activities families must undertake around their wealth enterprise once the values and mission are established. These activities include:

- // Ensuring the wealth enterprise is managed in accordance with its established values, strategy, mission, and governance structure
- // Investment-related action such as asset allocation, portfolio construction, manager and investment selection, and performance and risk management
- // Financial and estate planning; and
- // Financial administration including expense management, preparation of financial statements, ensuring adequate cash flow, tax and other compliance, and ensuring accurate and comprehensive reporting.

While families have many choices in how and with whom they execute their wealth management activities, those activities must be overseen to be certain they fall within the overall purpose and strategy of the wealth enterprise. Wealth management decisions also must be evaluated through the lens of how they impact other aspects of the family's wealth. This coordination and integration of wealth management activities is essential to effective wealth enterprise management.

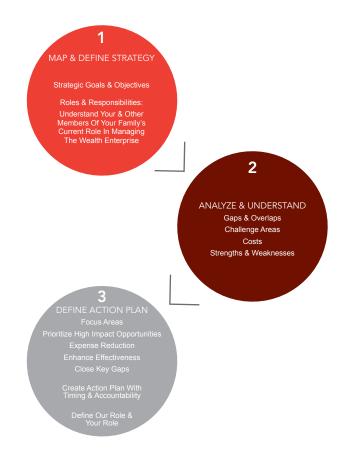
#### **ECOSYSTEM OF PROVIDERS**

The final component in a family's wealth enterprise is the Ecosystem of Providers working with the family to execute all of their wealth management activities. As depicted in the following diagram, this ecosystem can be far-reaching and complex – the average wealthy family uses more than 20 providers.



It is imperative to be sure that these providers work in tandem, and that each understands the strategic objective and mission of the family's wealth enterprise and their specific role in it. Ensuring each provider is working towards the best interests of the family is imperative. Managing a complex network of providers can be a significant undertaking, requiring significant knowledge of the function each provider performs for the enterprise.

#### WHAT IS THE SOLUTION?



On average, the principals and relationship managers at WE each have more than 20 years experience working with client families. We have seen these best practices used to manage and sustain wealth over generations. The client family establishes the purpose, mission, and goals of their wealth, and WE Family Offices provides the tools needed to establish, organize, execute and manage the family's wealth enterprise in the way they feel benefits them the most. Our mission is to facilitate the effective management of our client's wealth enterprises.

We start with a thorough diagnostic to help a family define, understand and assess the current state of their wealth enterprise, which we call *defining the wealth enterprise*.

#### HOW CAN WE FAMILY OFFICES HELP?

Once we complete the diagnostic, we have a robust set of capabilities that can be tailored to help your family achieve greater clarity, insight, control and success managing your wealth enterprise.

#### WEALTH ENTERPRISE MAPPING

P&L
Cash Flow
Balance Sheet
Structures/Ownership
Governance & Decision Making
Strategic Goals & Objectives

#### DATA AGGREGATION & CONSOLIDATED REPORTING

Custodian & Financial Institution
"Neutral"

Multi-Currency
Liquid & Illiquid Assets
Financial &
Non Financial Assets

#### QUALITY CONTROL

Fransaction Confirmation & Auditing (Accuracy Against Agreed On Terms & Structure) & Reconciliation

Fee/Commission Accuracy
Pricing Review

#### INVESTMENT ADVISORY\*

Macro View

Customized Asset Allocation
Portfolio Construction
Execution Support

Review of "inbound" investment ideas for clients, including capital market transactions

### ECOSYSTEM OF PROVIDERS

Execution Guidance – e.g. which investments to make with which providers

Pricing Negotiation

Advice on Risk Asessment

#### FAMILY GOVERNANCE & EDUCATION

Family Values & Mission

Family Governance – Decision Making

Family Education

### ASSIST YOUR TAX

Multi-Generational Transfer Strategie
Multi-jurisdictional holding structures

## WHAT ARE THE BENEFITS OF WORKING WITH WE FAMILY OFFICES?

- // A dedicated team of professionals focused on your interests to facilitate the management of your wealth enterprise
- // Execution and integration around all of your family's wealth management activities
- // Control around the complexity of your family's wealth enterprise, enabling the family to spend time only on those activities they choose
- // Access to an elite network of like-minded families with whom to share experience and collaborate
- // Enhanced effectiveness managing the family's wealth enterprise including: managing costs, coordinating service providers and risk assessment advice
- // Each family member can be engaged in the wealth enterprise in the way they feel most beneficialparticipating as much or as little as they choose.